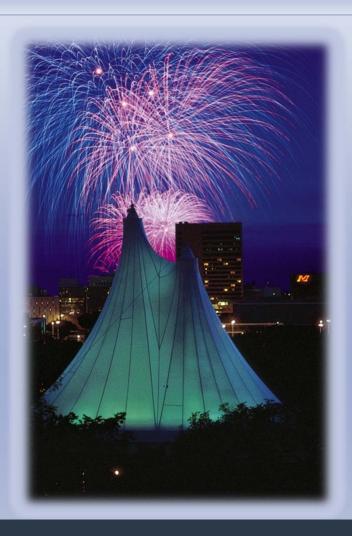
CITY OF MOORHEAD



2013 OPERATING & CAPITAL BUDGET

CITY OF MOORHEAD, MINNESOTA 2013 OPERATING & CAPITAL BUDGET

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Honorable Mayor and City Council City of Moorhead, Minnesota

December 18, 2012

Honorable Mayor Voxland and Members of the City Council:

In compliance with Section 7.04 of the Charter of the City of Moorhead, I am pleased to submit a balanced 2013 Operating and Capital Budget of \$ 65,419,760 for the fiscal year commencing on January 1, 2013 and ending on December 31, 2013. This budget format is intended to communicate to the Mayor, City Council, and the citizens of Moorhead the overall operations of the City, the services provided, and the funding sources utilized for these programs and activities. Emphasis has been placed on articulating the directives of the Mayor and City Council in the various department and division-level budgets of the City of Moorhead.

The 2013 Operating and Capital Budget was developed following a review of the goals and objectives expressed by the Mayor and City Council in strategic planning and budget discussions, and by evaluating anticipated revenues and expenditures for fiscal year 2013. Employing a target-based budgeting strategy, the City Manager incorporated the feedback of the elected officials on revenue and expenditure matters with the Finance Division staff.

Budget Process

The 2013 budget process began on May 21, 2012 with a budget kick-off presentation to the Mayor and City Council. A second meeting followed on July 16, 2012 that primarily focused on Projected Major General Fund Items and the Capital Budget Process & Summary. This session was followed by a more in-depth discussion on August 20, 2012. These sessions also incorporated the Mayor and City Council's earlier strategic planning discussions as it related to 2013 priorities.

The Mayor and City Council's affirmation of the strategic priorities for the organization was followed by aligning these priorities with projected limited revenue and anticipated expenditures for 2013. Given the limited nature of projected revenue for fiscal year 2013, the annual *supplemental operating budget* process was not utilized in this year's budget process, as has been the case since 2009. A *supplemental capital budget*, however, was utilized in the 2013 process and has been incorporated within the 2013 Operating and Capital Budget.

Budget Approval Timeline

The tax levy provisions contained within the 2013 Budget were affirmed by the Mayor and City Council on September 10, 2012 to comply with statutory requirements to certify the preliminary 2012 tax levy payable 2013 and adopt the *Proposed 2013 Budget* by September 15, 2012. Following this action by the Mayor and City Council, the Truth-In-Taxation Presentation was held on December 3, 2012 at which time public input was allowed, with the final 2012 property tax levy payable 2013 and the final 2013 Operating & Capital Budget being adopted on December 17, 2012.

2013 Budget Summary

Significant emphasis in this year's budget is placed on preserving high-quality services in a resource-constrained environment to the citizens of Moorhead. Despite a pattern of growth in the population base of the City over the past decade, limitations on the ability to collect new revenues have periodically been imposed by the State of Minnesota (levy limits) at the same time Local Government Aid (LGA) support has diminished. It is against this backdrop of limited growth in local revenues, together with rising service delivery costs, that the 2013 City Budget was developed.

The City Manager, along with the City's departments and divisions, have worked in collaboration to prepare a balanced, affordable plan of action for 2013, one that is designed to continue the strong tradition of providing a wide array of high-quality municipal services throughout the calendar year. Discussions with the Mayor and City Council ensure that the 2013 Operating and Capital Budget is aligned with the goals, objectives, and direction of the elected officials.

The City's 2013 City Budget includes the Governmental Funds (General, Special Revenue, Debt Service, and Capital Projects), covering the major operating departments and functions of the City that rely to some extent on property tax revenues (e.g. police, fire, building codes, parks, engineering, street maintenance, economic development and City administrative programs). The 2013 Budget also includes the City's Enterprise Funds, those funds that are supported by user fees and charges such as Wastewater Treatment, Storm Water, Sanitation, Mosquito, Animal, Right of Way Mowing, Forestry, Golf Course, Sports Center and Airport. In addition, the 2013 Budget includes the City's Information Technology, Vehicle and Radio Internal Service Funds.

2013 Revenues & Expenditures

The City of Moorhead's 2013 Operating & Capital Budget totals \$65,419,760; a projected increase of \$1,983,647 (3%) from the previous year. When looking specifically at the General Fund and Special Revenue Funds, the 2013 budget reflects an increase of \$788,619 (2.9%) over 2012 levels. Major justification for both revenues and expenditures are as follows:

Projected Revenues

- Local Government Aid (LGA) for 2013 is \$6,790,628, which is the same level as 2010, 2011(after another unallotment in the amount of \$827,662), and 2012.
- o The State Legislature replaced the Residential Homestead Market Value Credit with a Market Value Homestead Exclusion beginning in 2012. This shifted taxes among properties within the City to commercial, industrial, apartment and other properties that did not receive the benefit of the homestead market value exclusion. This legislative action reduced the City's taxable market value by approximately \$208,500,000, which resulted in an increase to the City's payable 2012 tax rate of 1.5% even though there was a reduction in the actual tax levy. The Tax Levy is comprised of two areas, Operating and Special Levies. The total 2012 Tax Levy is \$7,813,500; which is a \$371,664 (5.0%) increase over the previous year. The Operating Levy for 2012 is \$4,046,775; which is an increase of \$320,779 over the 2011 Levy. The Special Levy for special assessment debt was increased a modest \$50,885.
- The Electric utility transfer to the General Fund of \$6,050,900 is an increase of \$320,000 over 2012. Based on Moorhead Public Service 2013 estimates, this will be approximately 18.0% of gross electric utility revenues. Under the City Charter the Electric Fund transfer to the General Fund cannot exceed 20% of gross revenues.
- o Fee change highlights include a 4% rate increase for Wastewater Treatment, a 25¢/month rate increase for Right-of-Way Maintenance and 1-year decreases of 25¢/month in Forestry and 75¢/month in Mosquito Control. Finally, the 50¢/month Fire Service Fee has been eliminated.
- 2012 was the final year for the federal SAFER grant, which results in a decrease in grant revenue of \$37,995 from the 2012 level. Since 2009, nearly \$240,000 has been incorporated into the General Fund operating budget for the three (3) additional grant-funded Fire Fighters.
- The projected revenue from administrative and engineering fees in the General Fund reflects a decrease of \$200,000 resulting from the combination of a reduction in the engineering rates included in special assessment projects, as well as the reality that in 2013 the engineering staff time will be dedicated to completion of flood mitigation projects in lieu of additional special assessment construction projects.
- The Moorhead School District (ISD #152) has agreed to reimburse the City for the costs associated with one of the two School Resource Officers. Their contribution in 2013 will be slightly over \$51,000.
- Franchise fees were increased \$115,000 in the 2013 Budget to reflect additional revenue generated from a second cable television provider, Midcontinent Communications.
- There is a \$47,000 in additional parking ticket revenue to be generated through increased parking ticket rates and implementation of the campus area parking study results. This additional revenue will be used to offset the costs of enforcement and parking regulation signage.

Projected Expenditures

- Most operating budgets are at the same levels as the 2012 budget, with the exception of a 10% increase in Information Technology (IT) internal service fund charges to other departments. These fees have remained at the same level since 2008; thereby causing a significant draw on Information Technology cash reserves.
- Increase to Red River Regional Dispatch Center (RRRDC) cost of services was \$31,000.
- No major operating budget increases with the exception of the following items, which are primarily nondiscretionary in nature:
 - Street lighting \$66,750
 - Flood insurance on City-owned facilities \$25,000
 - General Liability Insurance 5% increase
 - Auto Insurance 5% increase
- Lake Agassiz Regional Library (LARL) requested a Signatory funding increase in the amount of \$36,471, the first such request in four years.
- Included within the 2013 City Budget is a 1.25% COLA increase for all City employees resulting from a contract settlement reached in late 2012 totaling slightly in excess of \$186,000. As this contract was not settled until after the proposed property tax levy had already been set, this increase is being financed through a \$70,000 increase in the Electric Transfer to the General Fund, \$70,000 from General Fund Reserves and expenditure reductions in most of the Special Revenue and Enterprise Funds. In addition, step increases have been included for eligible employees, totaling \$260,000.
- As part of the total compensation package since 2005, a 10% increase in health insurance benefits has been included in the 2013 Budget which totals \$190,000 citywide. The actual health insurance premium increase will be 13%. In addition, a 5% rate increase has been included for workers' compensation insurance.
- \$890,000 in increased debt service for G.O. Special Assessment Bonds used to provide funding for expanding infrastructure needs repaid via a combination of special assessment collections and tax levy; however, due to the refunding of several bond issues and retirement of another G.O. bond, the increase to the debt levy is minimal at \$50,885.

2013 Staffing

The 2013 Operating and Capital Budget authorized staffing level reflects an increase of 1.45 FTE's as detailed below for a total of 249.48 Full Time Equivalent positions.

- Added a Geographic Information System (GIS) Specialist to perform the functions which were previously the responsibility of Clay County, for which the County was paid \$35,000 annually. This \$35,000 savings will fund roughly one-half of the new position.
- Added is a Business Development & Retention Services Manager to focus on economic development issues to be funded primarily with the EDA Tax Levy.
- Added an Assistant City Planner to help coordinate the 2015 annexation of Oakport Township and assist with other Community Services functions.
- Removed .80 FTE Customer Service Coordinator position which has been held vacant since 2007.
- Removed .75 FTE Real Estate Development Position.
- In addition, the removal of \$106,000 for lobbying costs from the budget allowed for the renewed funding of the Assistant City Manager position, in addition to enhancing compensation to the Community Services Director for assuming additional responsibilities.

There currently remain two (2) positions which are not funded within the 2013 Operating and Capital Budget as identified below.

Unfunded FTE's

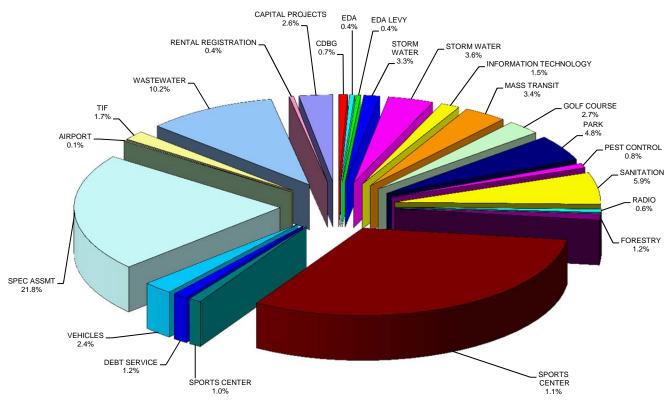
- 1 Truck Driver Streets
- 1 Firefigher

Respectfully Submitted,

Michael J. Redlinger

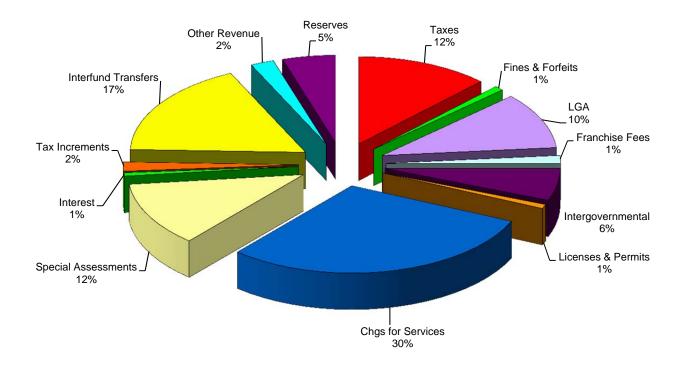
City Manager

2013 BUDGET BY FUND



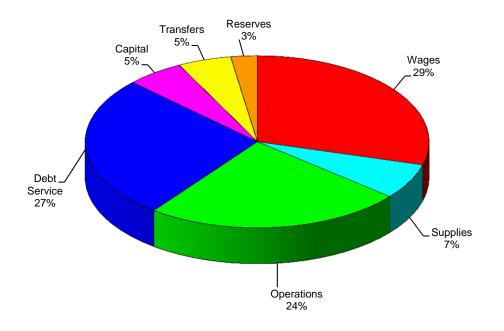
| | | Budget | | Budget | | Increase |
|------------------------|----|------------|----|------------|----|------------|
| Fund | | 2012 | | 2013 | | (Decrease) |
| CDBG | \$ | 404,049 | \$ | 445,564 | \$ | 41,515 |
| EDA | | 217,095 | | 256,645 | | 39,550 |
| EDA LEVY | | 345,000 | | 245,000 | | (100,000) |
| LIBRARY | | 771,800 | | 822,000 | | 50,200 |
| STORMWATER | | 2,231,570 | | 2,346,052 | | 114,482 |
| INFORMATION TECHNOLOGY | | 996,665 | | 980,530 | | (16,135) |
| MASS TRANSIT | | 1,995,804 | | 2,215,612 | | 219,808 |
| GOLF COURSE | | 1,723,499 | | 1,743,410 | | 19,911 |
| PARK | | 3,224,300 | | 3,142,366 | | (81,934) |
| PEST CONTROL | | 498,045 | | 550,498 | | 52,453 |
| SANITATION | | 3,809,290 | | 3,855,290 | | 46,000 |
| RADIO | | 415,365 | | 381,475 | | (33,890) |
| FORESTRY | | 847,385 | | 756,520 | | (90,865) |
| GENERAL | | 19,978,723 | | 20,590,314 | | 611,591 |
| SPORTS CENTER | | 666,955 | | 648,254 | | (18,701) |
| DEBT SERVICE | | 910,952 | | 764,321 | | (146,631) |
| VEHICLES | | 1,335,220 | | 1,538,051 | | 202,831 |
| SPEC ASSMT | | 13,443,875 | | 14,285,938 | | 842,063 |
| AIRPORT | | 72,170 | | 83,085 | | 10,915 |
| TIF | | 1,013,465 | | 1,113,140 | | 99,675 |
| WASTEWATER | | 6,537,676 | | 6,700,598 | | 162,922 |
| RENTAL REGISTRATION | | 221,210 | | 229,097 | | 7,887 |
| CAPITAL PROJECTS | _ | 1,776,000 | _ | 1,726,000 | _ | (50,000) |
| | \$ | 63,436,113 | \$ | 65,419,760 | \$ | 1,983,647 |

2013 BUDGETED REVENUES ALL FUNDS BY FUNDING SOURCE



| | 2013 |
|---------------------|--------------|
| SOURCE | BUDGET |
| Taxes | \$ 8,058,500 |
| Fines & Forfeits | 558,800 |
| LGA | 6,790,628 |
| Franchise Fees | 948,000 |
| Intergovernmental | 3,878,202 |
| Licenses & Permits | 495,470 |
| Chgs for Services | 19,366,927 |
| Interest | 400,214 |
| Special Assessments | 7,803,248 |
| Tax Increments | 1,098,140 |
| Interfund Transfers | 11,423,019 |
| Other Revenue | 1,403,330 |
| Reserves | 3,195,282 |
| | \$65,419,760 |
| | |

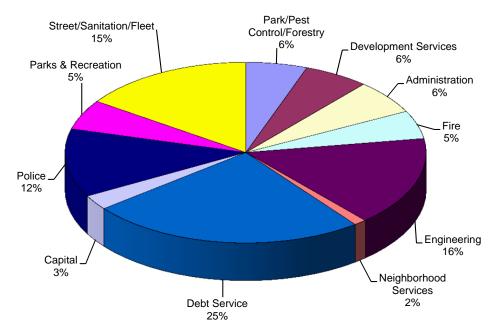
2013 BUDGETED EXPENDITURES ALL FUNDS BY CATEGORY



| | 2013 |
|--------------|---------------|
| CATEGORY | BUDGET |
| Wages | \$ 19,201,996 |
| Supplies | 4,343,444 |
| Operations | 15,873,561 |
| Debt Service | 17,556,294 |
| Capital | 3,537,070 |
| Transfers | 3,279,119 |
| Reserves | 1,628,276 |
| | \$ 65,419,760 |
| | |

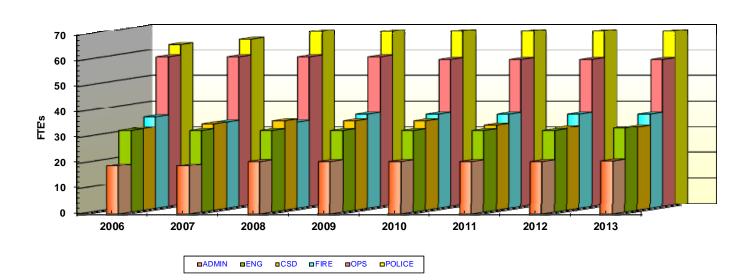
2013 BUDGETED EXPENDITURES ALL FUNDS BY FUNCTION

| | 2013 |
|----------------------------|---------------|
| FUNCTION | BUDGET |
| Park/Pest Control/Forestry | \$ 3,604,749 |
| Development Services | 3,818,130 |
| Administration | 4,004,806 |
| Fire | 3,306,501 |
| Engineering | 10,460,878 |
| Neighborhood Services | 739,002 |
| Debt Service | 16,163,399 |
| Capital | 1,726,000 |
| Police | 8,000,936 |
| Parks & Recreation | 3,511,768 |
| Street/Sanitation/Fleet | 10,083,591 |
| | \$ 65,419,760 |
| | |



CITY OF MOORHEAD STAFFING LEVEL

FULL TIME EQUIVALENTS (FTE's)



| DEPT | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
|-------------|---------|---------|---------|---------|---------|---------|---------|---------|
| ADMIN | 19.000 | 19.000 | 20.750 | 20.800 | 20.800 | 20.800 | 20.800 | 21.000 |
| ENG | 32.000 | 32.000 | 32.000 | 32.000 | 32.000 | 32.000 | 32.000 | 33.000 |
| CSD | 32.080 | 34.080 | 35.200 | 35.200 | 35.200 | 33.600 | 32.600 | 32.850 |
| FIRE | 36.000 | 34.000 | 34.000 | 37.000 | 37.000 | 37.000 | 37.000 | 37.000 |
| OPS | 58.630 | 58.630 | 58.630 | 58.630 | 57.630 | 57.630 | 57.630 | 57.630 |
| POLICE _ | 62.815 | 64.815 | 67.875 | 67.875 | 68.000 | 68.000 | 68.000 | 68.000 |
| Total FTE's | 240.525 | 242.525 | 248.455 | 251.505 | 250.630 | 249.030 | 248.030 | 249.480 |

2013 STAFFING LEVEL CHANGES:

- + 1.0 FTE Business Development & Retention Services Manager
- .8 FTE Customer Services Coordinator
- + 1.0 FTE GIS Technician
- .75 FTE Real Estate Development Specialist

* UNFILLED UNFUNDED POSITIONS

| Fire | 1.0 | Firefighter |
|------------|-----|------------------------|
| Operations | 1.0 | Truck Drivers - Street |
| | 2.0 | |

CITY OF MOORHEAD COMPARISON OF TAX LEVY & LGA ACTUAL 2012 & BUDGET 2013

| | ACTUAL | BUDGET | INCREASE | |
|------------------------|------------|------------|------------|-------|
| | 2012 | 2013 | (DECREASE) | %CHG |
| OPERATING LEVY | | | | |
| GENERAL FUND | 290,691 | 589,373 | 298,682 | |
| PARK FUND | 2,525,775 | 2,431,235 | (94,540) | |
| LIBRARY | 771,800 | 822,000 | 50,200 | |
| ECON DEVELOP | 85,000 | 94,200 | 9,200 | |
| MASS TRANSIT | 52,730 | 109,967 | 57,237 | |
| | 3,725,996 | 4,046,775 | 320,779 | |
| | | | | |
| DEBT LEVY: | | | | |
| DEBT SERVICE | 540,000 | 410,000 | (130,000) | |
| SPECIAL ASSMT DEBT | 3,175,840 | 3,356,725 | 180,885 | |
| | 3,715,840 | 3,766,725 | 50,885 | |
| | | | | |
| TOTAL TAX LEVY | 7,441,836 | 7,813,500 | 371,664 | 5.0% |
| | | | | |
| LOCAL GOVERNMENT AID: | | | | |
| GENERAL FUND | 6,790,628 | 6,790,628 | 0 | |
| TOTAL LOCAL GOVT AID | 6,790,628 | 6,790,628 | 0 | 0.0% |
| TOTAL TAV LEVIV 9 L CA | 44.000.404 | 44.004.400 | 074.004 | 0.007 |
| TOTAL TAX LEVY & LGA | 14,232,464 | 14,604,128 | 371,664 | 2.6% |

CITY OF MOORHEAD PROPERTY TAX COMPARISON ACTUAL 2012 - BUDGET 2013

| \$7 . | 81 | 3 | .5 | 0 | 0 |
|--------------|----|---|----|---|---|
| w . | | • | • | • | • |

| | | BUDGET 2013 | ACTUAL 2012 |
|---|----------|------------------------|-------------------------------|
| 1. Assessed Market Value | | 139,900 | 139,900 |
| 2. Residential Market Value Exclusion (RMVE) | | | |
| a. Initial Exclusion (Less than \$76,000 Line 1 x 40%) b. Mkt Values between \$76,000 and \$413,800 (minus 9%) | | (30,400) | (30,400) |
| of Mkt Value over \$76,000) | | 5,751 | 5,751 |
| c. Final Exclusion Amount | | (24,649) | (24,649) |
| 3. Taxable Market Value | | 115,251 | 115,251 |
| 4. Net Tax Capacity (3 x State Classification Rate 1.00% | <u>)</u> | 1,153 | 1,153 |
| 5. Tax Rates | | | |
| a. County Local Tax Rate | | 52.95471% | 54.63981% |
| b . City/Town Local Tax Rate | | 35.38830% | 34.46654% |
| c. School District Other Local Levies Local Tax Rate | | 30.41857% | 33.26820% |
| d. Watershed District | | 2.22180% | 2.23452% |
| e. Economic Development Authority f. Total Local Tax Rate | | 1.10964% 122.09302% | 1.13471% 125.74378% |
| 6. Total Net Tax after RMVE by Taxing District | | | |
| a. County | | 611 | 631 |
| b . City | | 408 | 397 |
| c. School District | | 653 | 682 |
| d. Watershed District | | 25 | 26 |
| e. Economic Development Authority | | 13 | 13 |
| f. Total Local Taxing District Net Tax | | 1,710 | 1,749 |
| 7. Net Tax Increase (decrease) by Taxing District | % CHG | AMT OF CHG | |
| a. County | | (20) | |
| b . City | 2.8% | 11 | |
| c. School District | | (29) | |
| d. Watershed District | | (1) | |
| e. Economic Development Authority | | 0 | |
| f. Total Local Taxing District Net Tax | |) (39) | |

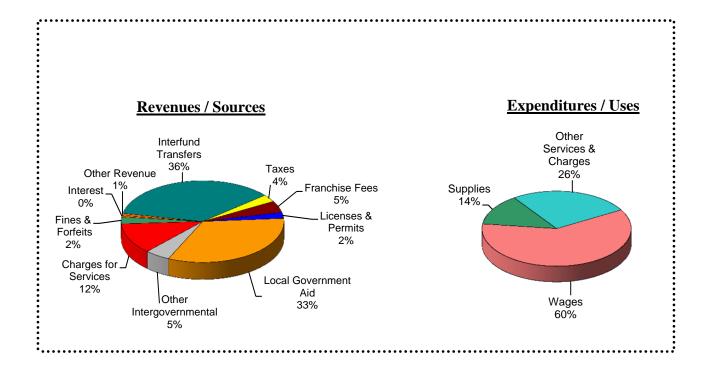
The General Fund provides for the accounting of general governmental functions related to the City's statutory obligations. Those functions include; street maintenance, engineering, human resources, fire services, police services, city council, city administration, finance, community development, neighborhood services and building codes/inspection.

The sources of revenue for the general fund consist of property taxes, intergovernmental revenues, transfers from enterprise funds, fines and forfeits, franchise fees, and charges for services rendered to citizens and to other city functions.

Expenditures for the general fund operations include; wages and benefits, supplies, and other charges, which include utilities, professional services, memberships, and other similar uses of funds. Some capital expenditures may be included.

Revenues / Sources

| Taxes | 589,373 |
|---------------------------|------------|
| Franchise Fees | 948,000 |
| Licenses & Permits | 494,470 |
| Local Government Aid | 6,790,628 |
| Other Intergovernmental | 1,024,688 |
| Charges for Services | 2,508,745 |
| Fines & Forfeits | 555,800 |
| Interest | 117,590 |
| Other Revenue | 160,790 |
| Interfund Transfers | 7,330,230 |
| Uses of Reserves | 70,000 |
| Total Revenues / Sources | 20,590,314 |
| Expenditures / Uses | |
| Wages | 12,422,544 |
| Supplies | 2,753,850 |
| Other Services & Charges | 5,413,920 |
| Total Expanditures / Heas | 20,590,314 |
| Total Expenditures / Uses | 20,090,314 |



General Fund Revenues and Other Financing Sources

| | 2011 | 2012 | 2013 |
|--|--------------------|-------------------|-------------------|
| | Actual | Budget | Budget |
| Taxes | | | |
| Property Taxes | 4,764,847 | 290,691 | 589,373 |
| Franchise Fees | 943,926 | 833,000 | 948,000 |
| | 5,708,773 | 1,123,691 | 1,537,373 |
| | | | |
| Licenses & Permits | 596,533 | 493,400 | 494,470 |
| Intergovernmental Revenue | | | |
| Federal Grants & Aid | 101,794 | 71,995 | 34,000 |
| State - Local Government Aid | 2,428,030 | 6,790,628 | 6,790,628 |
| State - Other Grants & Aid | 1,075,203 | 832,320 | 829,300 |
| County Grants & Aid | 186,986 | 75,300 | 75,590 |
| Other Intergovernmental | 364,156 | 40,550 | 85,798 |
| | 4,156,168 | 7,810,793 | 7,815,316 |
| Charges for Services | | | |
| General Government | 162,304 | 152,600 | 170,895 |
| Public Safety | 307,016 | 246,700 | 157,700 |
| Highways & Streets | 2,438,840 | 2,380,150 | 2,180,150 |
| | 2,908,160 | 2,779,450 | 2,508,745 |
| Fines & Forfeits | 005 700 | 000 000 | 200 200 |
| Court Fines | 305,788 | 329,000 | 329,000 |
| Parking Fines | 181,393 | 170,000 | 226,800 |
| Missallanasus | 487,180 | 499,000 | 555,800 |
| Miscellaneous | 250 271 | 117 500 | 117 500 |
| Interest Rents | 359,271 143,548 | 117,590 64,340 | 117,590 79,240 |
| Asset Sales | 47,863 | 36,050 | 36,050 |
| Other Revenue | 46,507 | 44,000 | 45,500 |
| Other Nevende | 597,189 | 261,980 | 278,380 |
| T / 10 | _ | | |
| Total Revenues | 14,454,003 | 12,968,314 | 13,190,084 |
| Transfers from Other Funds | | | |
| Electric | 5,088,750 | 5,730,900 | 6,050,900 |
| Water | 305,178 | 317,000 | 317,000 |
| Wastewater Treatment | 257,913 | 266,600 | 291,400 |
| Storm Water | 103,522 | 101,600 | 117,100 |
| Sanitation | 447,350 | 444,650 | 445,350 |
| Pest Control | 67,120 | 70,355 | 70,680 |
| Forestry | 40,506 | 35,425 | 37,800 |
| Capital Improvement | 2,173 | 10.070 | 70.000 |
| From Reserves | | 43,879 | 70,000 |
| Total Revenues and Other Financing Sources | 20,766,515 | 19,978,723 | 20,590,314 |

General Fund Expenditures and Other Financing Uses

| | | /- | |
|--------------------------------|-----------|-------------|-----------|
| | 2011 | 2012 | 2013 |
| | Actual | Budget | Budget |
| Elected Officials & | | | |
| Citywide Administration | 101 001 | 100 100 | 005 577 |
| Mayor & Council | 421,691 | 429,430 | 325,577 |
| Programs, Services, Activities | 123,971 | 76,650 | 76,650 |
| City Manager | 289,894 | 316,151 | 426,206 |
| City Clerk | 93,886 | 97,920 | 95,839 |
| Elections & Voters | 16,058 | 31,590 | 31,601 |
| Finance | 1,458,866 | 471,705 | 467,851 |
| Legal | 441,440 | 425,000 | 425,000 |
| Human Resources | 273,585 | 283,395 | 294,192 |
| Labor Relations | 23,368 | 18,360 | 18,360 |
| Engineering | 1,766,863 | 1,302,275 | 1,414,228 |
| Unallocated | 51,139 | 38,000 | 38,000 |
| | 4,960,763 | 3,490,476 | 3,613,504 |
| Police Department | | | |
| Administration | 1,880,502 | 1,942,415 | 2,058,660 |
| Community Policing | 76,293 | 66,600 | 68,848 |
| Tri-College Partnership | 15,112 | 12,000 | 11,988 |
| Investigative | 694,077 | 724,440 | 737,854 |
| Patrol | 3,811,017 | 3,965,255 | 4,050,096 |
| DARE | 82,767 | 87,230 | 88,486 |
| Youth Services | 74,745 | 78,875 | 85,635 |
| Bike Patrol | 2,638 | 2,700 | 2,700 |
| Tactical Team | 16,291 | 14,000 | 14,000 |
| K-9 | 14,794 | 4,400 | 4,400 |
| Community Service | 185,739 | 180,300 | 181,347 |
| Grant Funded Activities | 379,052 | 242,145 | 248,739 |
| | 7,233,027 | 7,320,360 | 7,552,753 |
| Fire Department | | | |
| Fire Protection | 2,580,526 | 2,741,588 | 2,766,267 |
| ND HazMat | 4,986 | 10,000 | 9,997 |
| Fire Training | 105,707 | 107,405 | 106,380 |
| Fire Prevention | 173,509 | 183,050 | 169,281 |
| Grant Funded Activities | 340,893 | 246,965 | 251,116 |
| Civil Defense | 2,386 | 3,460 | 3,460 |
| | 3,208,008 | 3,292,468 | 3,306,501 |
| | | | |

(Continued)

General Fund Expenditures and Other Financing Uses - Continued

| | 2011 | 2012 | 2013 |
|-------------------------------|------------|------------|------------|
| | Actual | Budget | Budget |
| Operations Department | | | |
| General Government Building | 378,700 | 275,110 | 278,469 |
| Street & Alley | 1,965,822 | 1,955,860 | 2,115,020 |
| Street Cleaning | 158,291 | 148,540 | 146,868 |
| Snow & Ice | 221,908 | 269,560 | 270,989 |
| Traffic Signs | 115,650 | 129,660 | 132,767 |
| Central Maintenance Shop | 1,961,163 | 2,000,940 | 2,024,606 |
| | 4,801,533 | 4,779,670 | 4,968,719 |
| Community Services Department | | | |
| Assessing | 309,123 | 330,500 | 360,146 |
| Planning & Zoning | 113,865 | 125,000 | 126,134 |
| Community Development | 68,470 | 101,724 | 102,867 |
| Neighborhood Services | 138,424 | 122,195 | 131,049 |
| Building Codes | 406,613 | 416,330 | 428,641 |
| Environmental Health | 51,124 | | |
| | 1,087,619 | 1,095,749 | 1,148,837 |
| Total Expenditures | 21,290,950 | 19,978,723 | 20,590,314 |
| Total Expenditures and Other | | | |
| Financing Uses | 21,290,950 | 19,978,723 | 20,590,314 |

Special Revenue Funds are used to account for specific revenue sources (other than special assessments, or major capital projects) that are legally restricted to expenditures for particular purposes.

Revenues generally consist of property taxes as well as intergovernmental revenues. Other revenues include fees and charges, donations and other miscellaneous revenues sources.

Expenditures include wages and employee benefits, supplies, and other charges. Some capital expenditures may be included

<u>Park</u> - account for recreational programs offered to the citizens of Moorhead as well as maintenance of neighborhood parks and park facilities.

<u>Hjemkomst Center</u> - account for programs offered to the citizens of Moorhead at the Heritage Hjemkomst Interpretive Center.

Comstock House - account for the operations and maintenance of the historic Comstock House.

<u>Library</u> - account for expenditures relating to the maintenance of the Lake Agassiz Regional Library facility, and the City's share of the Regional Library System.

<u>Community Development Block Grant</u> - account for Federal Community Development Block Grant entitlements.

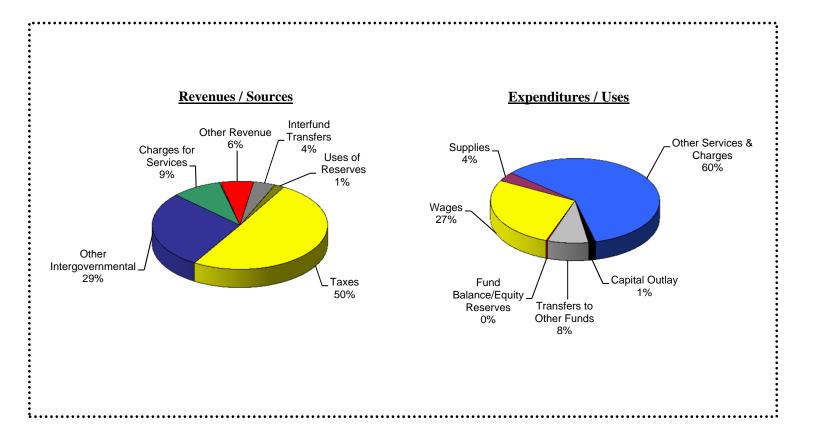
Rental Registration - account for the administration of the City's Rental Registration program.

Mass Transit - account for the operation of the City bus system.

<u>Economic Development</u> - account for marketing and promotional activities relating to commercial and industrial development.

Economic Development Authority Levy – account for commercial marketing land acquisition.

| | Park | Hjemkomst Center | Comstock House | Library | Community Development | Rental Registration | Mass Transit | Economic Development | EDA Levy | Total |
|------------------------------|-----------|---------------------|-------------------|---------|--------------------------|------------------------|-----------------|-------------------------|-------------|-----------|
| Revenues / Sources | | | | | | | | | | |
| Taxes | 2,431,235 | | | 822,000 | | | 109,967 | 94,200 | 245,000 | 3,702,402 |
| Other Intergovernmental | 3,160 | | 35,000 | | 317,029 | | 1,728,872 | 740 | | 2,084,801 |
| Charges for Services | 130,840 | 1,950 | 1,660 | | | 189,225 | 353,293 | 500 | | 677,468 |
| Fines & Forfeits | | | | | | 3,000 | | | | 3,000 |
| Interest | | 3,000 | 65 | | | 4,000 | | 7,355 | | 14,420 |
| Other Revenue | 101,400 | 108,247 | | | 128,535 | | 3,480 | 103,850 | | 445,512 |
| Interfund Transfers | | 225,809 | | | | | 20,000 | 50,000 | | 295,809 |
| Uses of Reserves | | 100,000 | | | | 32,872 | | | | 132,872 |
| Total Revenues / Sources | 2,666,635 | 439,006 | 36,725 | 822,000 | 445,564 | 229,097 | 2,215,612 | 256,645 | 245,000 | 7,356,284 |
| Expenditures / Uses | | | | | | | | | | |
| Wages | 1,146,714 | 153,024 | 9,434 | | 115,017 | 175,728 | 144,318 | 198,053 | 62,800 | 2,005,088 |
| Supplies | 214,261 | 20,970 | 2,000 | 4,344 | 1,300 | 10,300 | 2,900 | 4,160 | | 260,235 |
| Other Services & Charges | 729,851 | 245,012 | 25,291 | 817,656 | 329,247 | 43,069 | 1,968,394 | 54,432 | 182,200 | 4,395,152 |
| Capital Outlay | | | | | | | 100,000 |) | | 100,000 |
| Transfers to Other Funds | 575,809 | | | | | | | | | 575,809 |
| Fund Balance/Equity Reserves | | 20,000 | | | | | | | | 20,000 |
| Total Expenditures / Uses | 2,666,635 | 439,006 | 36,725 | 822,000 | 445,564 | 229,097 | 2,215,612 | 256,645 | 245,000 | 7,356,284 |



PARK FUND

| | 0044 | 0040 | 0040 |
|---------------------------|-----------|-----------|-----------|
| | 2011 | 2012 | 2013 |
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Taxes | | 2,525,775 | 2,431,235 |
| Local Government Aid | 2,293,578 | | |
| Other Intergovernmental | 3,160 | 3,160 | 3,160 |
| Charges for Services | 136,438 | 127,840 | 130,840 |
| Interest | 8,770 | | |
| Other Revenue | 117,186 | 94,250 | 101,400 |
| Total Revenues / Sources | 2,559,132 | 2,751,025 | 2,666,635 |
| E | | | |
| Expenditures / Uses | | | |
| Wages | 1,062,131 | 1,126,916 | 1,146,714 |
| Supplies | 191,047 | 209,976 | 214,261 |
| Other Services & Charges | 651,896 | 708,390 | 729,851 |
| Capital Outlay | 4,030 | | |
| Transfers to Other Funds | 664,996 | 705,743 | 575,809 |
| Total Expenditures / Uses | 2,574,101 | 2,751,025 | 2,666,635 |

HJEMKOMST CENTER

| | 2011 | 2012 | 2013 |
|------------------------------|---------|---------|---------|
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Charges for Services | 1,383 | 2,150 | 1,950 |
| Interest | 5,676 | 3,000 | 3,000 |
| Other Revenue | 109,502 | 105,572 | 108,247 |
| Interfund Transfers | 343,666 | 325,743 | 225,809 |
| Total Revenues / Sources | 460,227 | 436,465 | 439,006 |
| Expenditures / Uses | | | |
| Wages | 145,856 | 150,830 | 153,024 |
| Supplies | 16,508 | 20,870 | 20,970 |
| Other Services & Charges | 255,469 | 244,765 | 245,012 |
| Fund Balance/Equity Reserves | | 20,000 | 20,000 |
| Total Expenditures / Uses | 417,833 | 436,465 | 439,006 |

COMSTOCK HOUSE

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Other Intergovernmental | 35,000 | 35,000 | 35,000 |
| Charges for Services | 502 | 1,660 | 1,660 |
| Interest | 354 | 150 | 65 |
| Total Revenues / Sources | 35,856 | 36,810 | 36,725 |
| Expenditures / Uses | | | |
| Wages | 8,001 | 9,415 | 9,434 |
| Supplies | 3,344 | 2,000 | 2,000 |
| Other Services & Charges | 20,752 | 25,395 | 25,291 |
| Total Expenditures / Uses | 32,097 | 36,810 | 36,725 |

LIBRARY

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Taxes | | 771,800 | 822,000 |
| Local Government Aid | 771,800 | | |
| Interest | 611 | | |
| Other Revenue | 724 | | |
| Total Revenues / Sources | 773,135 | 771,800 | 822,000 |
| Expenditures / Uses | | | |
| Supplies | 1,098 | 4,320 | 4,344 |
| Other Services & Charges | 762,995 | 767,480 | 817,656 |
| Total Expenditures / Uses | 764,092 | 771,800 | 822,000 |

COMMUNITY DEVELOPMENT

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Other Intergovernmental | 272,673 | 259,061 | 317,029 |
| Other Revenue | 124,816 | 144,988 | 128,535 |
| Total Revenues / Sources | 397,489 | 404,049 | 445,564 |
| Expenditures / Uses | | | |
| Wages | 70,359 | 117,575 | 115,017 |
| Supplies | 1,405 | 1,300 | 1,300 |
| Other Services & Charges | 339,376 | 285,174 | 329,247 |
| Total Expenditures / Uses | 411,140 | 404,049 | 445,564 |

RENTAL REGISTRATION

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Charges for Services | 226,889 | 189,225 | 189,225 |
| Fines & Forfeits | 26,930 | 3,000 | 3,000 |
| Interest | 8,828 | 4,000 | 4,000 |
| Special Assessments | 34 | | |
| Other Revenue | 196 | | |
| Uses of Reserves | | 24,985 | 32,872 |
| Total Revenues / Sources | 262,877 | 221,210 | 229,097 |
| Expenditures / Uses | | | |
| Wages | 139,489 | 168,990 | 175,728 |
| Supplies | 3,522 | 10,300 | 10,300 |
| Other Services & Charges | 18,596 | 41,920 | 43,069 |
| Total Expenditures / Uses | 161,607 | 221,210 | 229,097 |

MASS TRANSIT

| | 2011 | 2012 | 2013 |
|---------------------------|-----------|-----------|-----------|
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Taxes | 1 | 52,730 | 109,967 |
| Local Government Aid | 103,184 | | |
| Other Intergovernmental | 1,569,247 | 1,590,768 | 1,728,872 |
| Charges for Services | 329,537 | 349,996 | 353,293 |
| Interest | 7,883 | | |
| Other Revenue | 3,512 | 2,310 | 3,480 |
| Interfund Transfers | 13,419 | | 20,000 |
| Total Revenues / Sources | 2,026,783 | 1,995,804 | 2,215,612 |
| Expenditures / Uses | | | |
| Wages | 138,977 | 144,779 | 144,318 |
| Supplies | 9,608 | 4,400 | 2,900 |
| Other Services & Charges | 1,827,135 | 1,846,625 | 1,968,394 |
| Capital Outlay | 126,305 | | 100,000 |
| Total Expenditures / Uses | 2,102,025 | 1,995,804 | 2,215,612 |

ECONOMIC DEVELOPMENT

| | 2011 | 2012 | 2013 |
|---------------------------|---------|---------|---------|
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Taxes | | 85,000 | 94,200 |
| Local Government Aid | 107,610 | | |
| Other Intergovernmental | 740 | 740 | 740 |
| Charges for Services | 800 | 500 | 500 |
| Interest | 16,525 | 7,355 | 7,355 |
| Other Revenue | 73,942 | 73,500 | 103,850 |
| Interfund Transfers | 50,000 | 50,000 | 50,000 |
| Total Revenues / Sources | 249,617 | 217,095 | 256,645 |
| Expenditures / Uses | | | |
| Wages | 172,767 | 186,910 | 198,053 |
| Supplies | 17,855 | 4,160 | 4,160 |
| Other Services & Charges | 69,176 | 26,025 | 54,432 |
| Total Expenditures / Uses | 259,798 | 217,095 | 256,645 |

EDA LEVY

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Taxes | 190,244 | 245,000 | 245,000 |
| Tax Increments | 36,983 | | |
| Other Intergovernmental | 18,648 | | |
| Uses of Reserves | | 100,000 | |
| Total Revenues / Sources | 245,875 | 345,000 | 245,000 |
| Expenditures / Uses | | | |
| Wages | | | 62,800 |
| Other Services & Charges | 38,158 | 115,000 | 182,200 |
| Capital Outlay | 106,290 | 230,000 | |
| Total Expenditures / Uses | 144,448 | 345,000 | 245,000 |

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. In the case of Enterprise Funds, it is anticipated that all amounts required for servicing the debt will be provided from the respective funds' revenues. General Long-Term Debt is financed with revenue from property taxes, special assessments and transfers. The City does not use long-term debt for current operations.

Revenues generally consist of property taxes, tax increments, special assessments and intergovernmental revenues.

Expenditures include bond principal and interest on City bonds as well as fiscal agent fees. The Debt Service Funds in this category do not include debt for Enterprise operations. Enterprise debt is included in the Enterprise Funds budgets.

<u>Tax Increment</u> – account for the accumulation of resources for payment of general obligation bond principal and interest. Tax Increments are received by the City to meet these requirements.

<u>Special Assessment</u> – account for the accumulation of resources for payment of general obligation bond principal and interest. Special assessment collections from benefiting properties and in some instances property taxes are used by the City to meet these requirements.

<u>General Obligation Bond</u> - account for the accumulation of resources for payment of general obligation bond principal and interest. Provisions are made annually within the City's general property tax levy and/or intergovernmental revenue to provide sufficient funds to meet these requirements.

<u>Municipal Improvement</u> - account for the accumulation of resources for payment of municipal improvement bond principal and interest. Transfers are made annually from the Capital Improvement Fund to provide sufficient funds to meet these requirements.

<u>Moorhead Youth Hockey Association (MYHA) Ice Arena</u> – account for the accumulation of resources for payment of general obligation bond principal and interest. Payments from the Moorhead Youth Hockey Association are received by the City to meet these requirements.

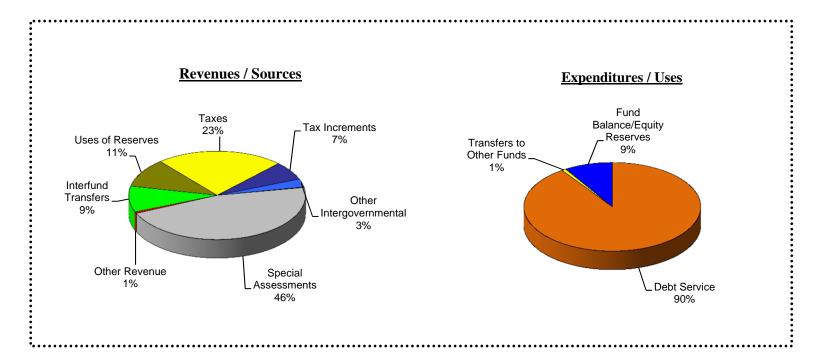
<u>Pactiv</u> - account for the accumulation of resources for payment of general obligation bond principal and interest. Annual debt service is met using existing reserve funds.

34th Street Bridge - account for the accumulation of resources for payment of general obligation bond principal and interest. Payments from the County Road & Bridge Fund are received by the City to meet these requirements.

Fund Summaries

Debt Service Funds

| | Tax | Special | G.O. | Municipal | MYHA | | 34th St | - |
|------------------------------|-----------|------------|---------|-------------|-----------|---------|---------|------------|
| | Increment | Assessment | Bond | Improvement | Ice Arena | Pactiv | Bridge | Total |
| Revenues / Sources | | | | | | | | |
| Taxes | | 3,356,725 | 200,000 | | | 210,000 | | 3,766,725 |
| Tax Increments | 1,098,140 | | | | | | | 1,098,140 |
| Other Intergovernmental | | 383,513 | | | | | 103,150 | 486,663 |
| Interest | 15,000 | 12,364 | | | | | | 27,364 |
| Special Assessments | | 7,452,935 | | | | | | 7,452,935 |
| Other Revenue | | 25,562 | | | 69,641 | | | 95,203 |
| Interfund Transfers | | 1,351,200 | | 181,530 | | | | 1,532,730 |
| Uses of Reserves | | 1,703,639 | | | | | | 1,703,639 |
| Total Revenues / Sources | 1,113,140 | 14,285,938 | 200,000 | 181,530 | 69,641 | 210,000 | 103,150 | 16,163,399 |
| Expenditures / Uses | | | | | | | | |
| Other Services & Charges | | | | | | | | |
| Debt Service | 1,033,040 | 12,905,745 | 102,810 | 181,530 | 69,641 | 210,000 | 103,150 | 14,605,916 |
| Transfers to Other Funds | | 130,000 | | | | | | 130,000 |
| Fund Balance/Equity Reserves | 80,100 | 1,250,193 | 97,190 | | | | | 1,427,483 |
| Total Expenditures / Uses | 1,113,140 | 14,285,938 | 200,000 | 181,530 | 69,641 | 210,000 | 103,150 | 16,163,399 |



TAX INCREMENT

| | 2011 Actual | 2012 Budget | 2013 Budget |
|------------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Taxes | 271,167 | | |
| Tax Increments | 1,189,503 | 986,385 | 1,098,140 |
| Other Intergovernmental | 7,036 | 7,080 | |
| Interest | 18,867 | 20,000 | 15,000 |
| Total Revenues / Sources | 1,486,573 | 1,013,465 | 1,113,140 |
| Expenditures / Uses | | | |
| Supplies | 400 | | |
| Other Services & Charges | 273,444 | 89,300 | |
| Debt Service | 9,233,822 | 862,875 | 1,033,040 |
| Fund Balance/Equity Reserves | | 61,290 | 80,100 |
| Total Expenditures / Uses | 9,507,666 | 1,013,465 | 1,113,140 |

SPECIAL ASSESSMENT

| | 2011 Actual | 2012 Budget | 2013 Budget |
|------------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Taxes | 1,606,245 | 3,175,840 | 3,356,725 |
| Tax Increments | 306,806 | , , | |
| Local Government Aid | 361,426 | | |
| Other Intergovernmental | 367,260 | 384,924 | 383,513 |
| Charges for Services | 1,017 | | |
| Interest | 66,533 | 13,114 | 12,364 |
| Special Assessments | 10,466,259 | 6,821,320 | 7,452,935 |
| Other Revenue | 31,484 | 24,812 | 25,562 |
| Bond Proceeds | 1,105,456 | | |
| Interfund Transfers | 945,906 | 1,349,700 | 1,351,200 |
| Uses of Reserves | | 1,674,165 | 1,703,639 |
| Total Revenues / Sources | 15,258,392 | 13,443,875 | 14,285,938 |
| Expenditures / Uses | | | |
| Other Services & Charges | 36,130 | | |
| Capital Outlay | 84,575 | | |
| Debt Service | 12,116,625 | 12,016,065 | 12,905,745 |
| Transfers to Other Funds | 870,662 | 130,000 | 130,000 |
| Fund Balance/Equity Reserves | • | 1,297,810 | 1,250,193 |
| Total Expenditures / Uses | 13,107,992 | 13,443,875 | 14,285,938 |
| - | | | |

GENERAL OBLIGATION BOND

| | 2011 Actual | 2012 Budget | 2013 Budget |
|------------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Taxes | 52 | 340,000 | 200,000 |
| Local Government Aid | 475,000 | | |
| Interfund Transfers | 17,512 | | |
| Total Revenues / Sources | 492,564 | 340,000 | 200,000 |
| Expenditures / Uses | | | |
| Other Services & Charges | 2,750 | | |
| Debt Service | 550,165 | 337,407 | 102,810 |
| Fund Balance/Equity Reserves | | 2,593 | 97,190 |
| Total Expenditures / Uses | 552,915 | 340,000 | 200,000 |

MUNICIPAL IMPROVEMENT

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Interest | 5,005 | | |
| Interfund Transfers | 178,600 | 182,835 | 181,530 |
| Total Revenues / Sources | 183,605 | 182,835 | 181,530 |
| Expenditures / Uses | | | |
| Debt Service | 178,304 | 182,835 | 181,530 |
| Total Expenditures / Uses | 178,304 | 182,835 | 181,530 |

MYHA ICE ARENA

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Interest | 327 | | |
| Other Revenue | 67,357 | 66,572 | 69,641 |
| Total Revenues / Sources | 67,684 | 66,572 | 69,641 |
| Expenditures / Uses | | | |
| Debt Service | 73,339 | 66,572 | 69,641 |
| Total Expenditures / Uses | 73,339 | 66,572 | 69,641 |

PACTIV

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Taxes | | 200,000 | 210,000 |
| Local Government Aid | 150,000 | | |
| Interest | 26 | | |
| Uses of Reserves | | 20,180 | |
| Total Revenues / Sources | 150,026 | 220,180 | 210,000 |
| Expenditures / Uses | | | |
| Debt Service | 240,421 | 220,180 | 210,000 |
| Total Expenditures / Uses | 240,421 | 220,180 | 210,000 |

34TH STREET BRIDGE

| Revenues / Sources | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| | 104 500 | 101 265 | 102 150 |
| Other Intergovernmental | 104,590 | 101,365 | 103,150 |
| Total Revenues / Sources | 104,590 | 101,365 | 103,150 |
| Expenditures / Uses | | | |
| Other Services & Charges | 525 | | |
| Debt Service | 104,271 | 101,365 | 103,150 |
| Total Expenditures / Uses | 104,796 | 101,365 | 103,150 |

Capital Projects Fund

Capital Projects Funds are used to account for financial resources to acquire capital assets or construction of non-assessed infrastructure not financed by Enterprise Funds or Internal Service Funds.

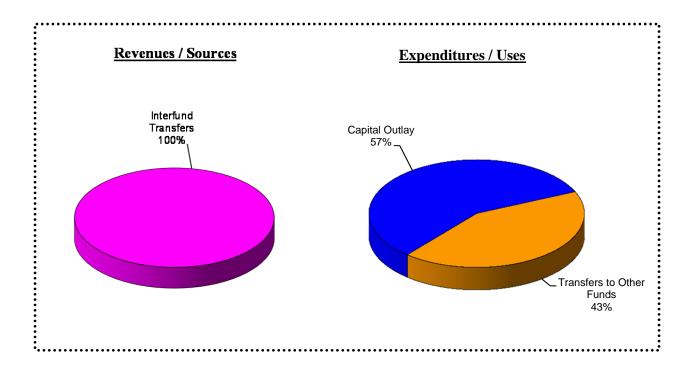
Revenues generally consist of property taxes, intergovernmental revenue and Enterprise Fund transfers.

Expenditures include equipment purchases, buildings, land, and street improvements.

<u>Capital Improvement Fund</u> - account for capital outlay related to City buildings, improvements and equipment.

Capital Projects Fund

| | Capital Improvement |
|--|------------------------|
| Revenues / Sources | |
| Interfund Transfers | 1,726,000 |
| Total Revenues / Sources | 1,726,000 |
| Expenditures / Uses | |
| Capital Outlay Transfers to Other Funds | 988,470 737,530 |
| Total Expenditures / Uses | 1,726,000 |



Capital Projects Fund

CAPITAL IMPROVEMENT

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Other Intergovernmental | 15,234 | | |
| Interest | 26,086 | | |
| Other Revenue | 52,968 | | |
| Interfund Transfers | 1,590,297 | 1,776,000 | 1,726,000 |
| Total Revenues / Sources | 1,684,585 | 1,776,000 | 1,726,000 |
| | | | |
| Expenditures / Uses | | | |
| Capital Outlay | 1,416,139 | 1,067,165 | 988,470 |
| Transfers to Other Funds | 211,704 | 708,835 | 737,530 |
| Total Expenditures / Uses | 1,627,843 | 1,776,000 | 1,726,000 |

Enterprise Funds

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Revenues are derived primarily from service charges.

Expenditures include wages and employee benefits, supplies, other charges and capital outlay.

<u>Storm Water</u> - account for the operation and maintenance of the City's storm water pumping stations, ditches and water retention system.

<u>Wastewater Treatment</u> - account for the operations and maintenance of the City's wastewater treatment facility, lift stations and collection system.

<u>Sanitation</u> - account for the operation and maintenance of the City's solid waste collection system, compost site and recycling.

Golf Courses - account for the operation and maintenance of the City's two 18 hole Golf Courses.

<u>Sports Center</u> - account for the operation and maintenance of the City's recreation and indoor hockey facility.

Forestry - account for the operation of shade tree and diseased tree control activities.

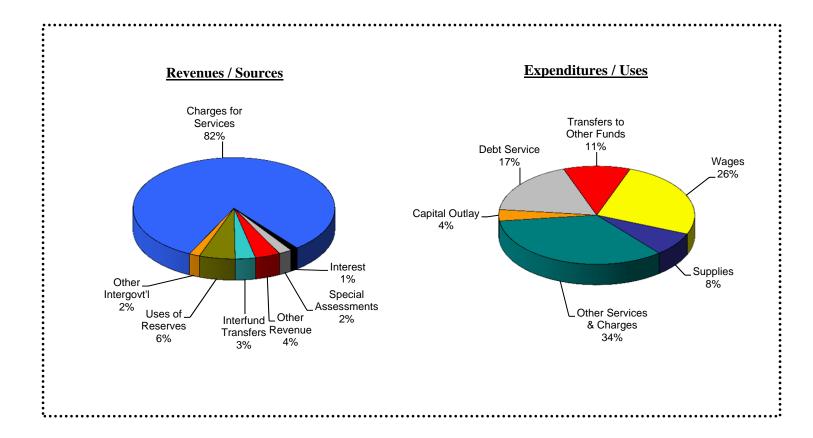
<u>Pest Control</u> - account for the operation of mosquito abatement, animal control and right-of-way maintenance.

Airport - account for the operation and maintenance of the City's airport facility.

Fund Summaries

Enterprise Funds

| | Storm | Wastewater | | Golf | Sports | | Pest | | |
|---------------------------|-----------|------------|------------|-----------|---------|----------|---------|---------|------------|
| | Water | Treatment | Sanitation | Courses | Center | Forestry | Control | Airport | Total |
| Revenues / Sources | | | | | | | | | |
| Licenses & Permits | | | | | | | 1,000 | | 1,000 |
| Other Intergovt'l | 44,000 | 3,870 | 204,790 | 1,420 | 520 | 270 | 1,380 | 24,670 | 280,920 |
| Charges for Services | 2,292,052 | 5,659,756 | 3,550,000 | 1,071,990 | 115,000 | 661,500 | 335,890 | | 13,686,188 |
| Interest | 10,000 | 100,000 | 20,000 | 40,000 | 20,000 | 4,000 | 1,840 | | 195,840 |
| Special Assessments | | 350,313 | | | | | | | 350,313 |
| Other Revenue | | 68,560 | 80,500 | 91,750 | 371,550 | 750 | 300 | 58,415 | 671,825 |
| Interfund Transfers | | | | 538,250 | | | | | 538,250 |
| Uses of Reserves | | 518,099 | | | 141,184 | 90,000 | 210,088 | | 959,371 |
| Total Revenues / Sources | 2,346,052 | 6,700,598 | 3,855,290 | 1,743,410 | 648,254 | 756,520 | 550,498 | 83,085 | 16,683,707 |
| Expenditures / Uses | | | | | | | | | |
| Wages | 171,580 | 1,206,015 | 1,320,931 | 663,405 | 260,515 | 456,893 | 212,829 | | 4,292,168 |
| Supplies | 29,204 | 381,545 | 403,137 | 196,359 | 80,670 | 115,855 | 80,949 | 6,980 | 1,294,699 |
| Other Services & Charges | 788,718 | 2,007,016 | 1,675,872 | 512,890 | 289,469 | 145,972 | 186,040 | 76,105 | 5,682,082 |
| Capital Outlay | 536,000 | 55,000 | 10,000 | | 17,600 | | | | 618,600 |
| Debt Service | | 2,579,622 | | 370,756 | | | | | 2,950,378 |
| Transfers to Other Funds | 820,550 | 471,400 | 445,350 | | | 37,800 | 70,680 | | 1,845,780 |
| Total Expenditures / Uses | 2,346,052 | 6,700,598 | 3,855,290 | 1,743,410 | 648,254 | 756,520 | 550,498 | 83,085 | 16,683,707 |



2013 Budget

Enterprise Funds

STORM WATER

| | | | _ |
|---------------------------|-----------|-----------|-----------|
| | 2011 | 2012 | 2013 |
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Other Intergovernmental | 43,428 | 40,000 | 44,000 |
| Charges for Services | 2,031,733 | 2,181,570 | 2,292,052 |
| Interest | 10,092 | 10,000 | 10,000 |
| Other Revenue | 1,196 | | |
| Total Revenues / Sources | 2,086,449 | 2,231,570 | 2,346,052 |
| | | | |
| Expenditures / Uses | | | |
| Wages | 101,349 | 165,055 | 171,580 |
| Supplies | 23,558 | 28,560 | 29,204 |
| Other Services & Charges | 866,033 | 816,705 | 788,718 |
| Capital Outlay | | 417,700 | 536,000 |
| Transfers to Other Funds | 607,678 | 803,550 | 820,550 |
| Total Expenditures / Uses | 1,598,618 | 2,231,570 | 2,346,052 |
| | | | |

WASTEWATER TREATMENT

| | 2011 | 2012 | 2013 |
|---------------------------|-----------|-----------|-----------|
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Other Intergovernmental | 3,870 | 3,870 | 3,870 |
| Charges for Services | 4,990,101 | 5,397,137 | 5,659,756 |
| Interest | 92,853 | 93,124 | 100,000 |
| Special Assessments | | 375,000 | 350,313 |
| Other Revenue | 83,451 | 68,585 | 68,560 |
| Uses of Reserves | | 599,960 | 518,099 |
| Total Revenues / Sources | 5,170,275 | 6,537,676 | 6,700,598 |
| | | | |
| Expenditures / Uses | | | |
| Wages | 1,123,117 | 1,148,726 | 1,206,015 |
| Supplies | 323,749 | 361,535 | 381,545 |
| Other Services & Charges | 3,369,031 | 2,022,205 | 2,007,016 |
| Capital Outlay | | | 55,000 |
| Debt Service | 940,865 | 2,558,610 | 2,579,622 |
| Transfers to Other Funds | 257,913 | 446,600 | 471,400 |
| Total Expenditures / Uses | 6,014,675 | 6,537,676 | 6,700,598 |
| | | | |

Enterprise Funds

SANITATION

| 2011 | 2012 | 2013 |
|-----------|---|--|
| Actual | Budget | Budget |
| | | |
| 204,250 | 154,790 | 204,790 |
| 3,542,826 | 3,550,000 | 3,550,000 |
| 32,558 | 20,000 | 20,000 |
| 103,904 | 65,500 | 80,500 |
| | 19,000 | |
| 3,883,537 | 3,809,290 | 3,855,290 |
| | | |
| | | |
| 1,175,699 | 1,256,075 | 1,320,931 |
| 337,689 | 414,475 | 403,137 |
| 1,720,363 | 1,675,090 | 1,675,872 |
| | 19,000 | 10,000 |
| 447,350 | 444,650 | 445,350 |
| 3,681,101 | 3,809,290 | 3,855,290 |
| | Actual 204,250 3,542,826 32,558 103,904 3,883,537 1,175,699 337,689 1,720,363 447,350 | Actual Budget 204,250 154,790 3,542,826 3,550,000 32,558 20,000 103,904 65,500 19,000 3,883,537 3,809,290 1,175,699 1,256,075 337,689 414,475 1,720,363 1,675,090 19,000 447,350 444,650 |

GOLF COURSES

| | 2011 | 2012 | 2013 |
|---------------------------|-----------|-----------|-----------|
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Other Intergovernmental | 1,420 | 1,420 | 1,420 |
| Charges for Services | 1,030,786 | 1,071,990 | 1,071,990 |
| Interest | 39,578 | 50,089 | 40,000 |
| Other Revenue | 98,933 | 91,750 | 91,750 |
| Interfund Transfers | 510,220 | 508,250 | 538,250 |
| Total Revenues / Sources | 1,680,937 | 1,723,499 | 1,743,410 |
| | | | |
| Expenditures / Uses | | | |
| Wages | 630,748 | 648,135 | 663,405 |
| Supplies | 180,640 | 196,700 | 196,359 |
| Other Services & Charges | 705,205 | 505,570 | 512,890 |
| Debt Service | 176,917 | 373,094 | 370,756 |
| Total Expenditures / Uses | 1,693,510 | 1,723,499 | 1,743,410 |
| • | | | |

Enterprise Funds

SPORTS CENTER

| | 2011 | 2012 | 2013 |
|---------------------------|---------|---------|---------|
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Other Intergovernmental | 520 | 520 | 520 |
| Charges for Services | 122,543 | 114,000 | 115,000 |
| Interest | 31,253 | 20,000 | 20,000 |
| Other Revenue | 399,400 | 299,950 | 371,550 |
| Interfund Transfers | | 60,000 | |
| Uses of Reserves | | 172,485 | 141,184 |
| Total Revenues / Sources | 553,716 | 666,955 | 648,254 |
| | | | |
| Expenditures / Uses | | | |
| Wages | 240,023 | 244,950 | 260,515 |
| Supplies | 72,627 | 70,670 | 80,670 |
| Other Services & Charges | 654,871 | 278,200 | 289,469 |
| Capital Outlay | | | 17,600 |
| Debt Service | 4,369 | 73,135 | |
| Total Expenditures / Uses | 971,889 | 666,955 | 648,254 |
| | | | |

FORESTRY

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Other Intergovernmental | 270 | 270 | 270 |
| Charges for Services | 799,758 | 704,500 | 661,500 |
| Interest | 9,184 | 4,000 | 4,000 |
| Other Revenue | 1,265 | 750 | 750 |
| Uses of Reserves | | 137,865 | 90,000 |
| Total Revenues / Sources | 810,477 | 847,385 | 756,520 |
| Expenditures / Uses | | | |
| Wages | 439,851 | 431,270 | 456,893 |
| Supplies | 93,854 | 76,700 | 115,855 |
| Other Services & Charges | 125,870 | 153,990 | 145,972 |
| Capital Outlay | | 150,000 | |
| Transfers to Other Funds | 40,506 | 35,425 | 37,800 |
| Total Expenditures / Uses | 700,081 | 847,385 | 756,520 |

City of Moorhead 2013 Budget

Enterprise Funds

ANIMAL CONTROL

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Licenses & Permits | 2,195 | 1,000 | 1,000 |
| Other Intergovernmental | 690 | 690 | 690 |
| Charges for Services | 51,760 | 50,890 | 50,890 |
| Interest | | 1,000 | 1,090 |
| Other Revenue | 8,886 | 300 | 300 |
| Total Revenues / Sources | 63,532 | 53,880 | 53,970 |
| Expenditures / Uses | | | |
| Other Services & Charges | 1,872 | 1,800 | 1,890 |
| Transfers to Other Funds | 52,509 | 52,080 | 52,080 |
| Total Expenditures / Uses | 54,381 | 53,880 | 53,970 |

RIGHT-OF-WAY MAINTENANCE

| | 2011 Actual | 2012 Budget | 2013 Budget |
|------------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Other Intergovernmental | | 345 | 345 |
| Charges for Services | 150,992 | 233,445 | 285,000 |
| Interest | 198 | 250 | 250 |
| Other Revenue | 586 | | |
| Total Revenues / Sources | 151,776 | 234,040 | 285,595 |
| Expanditures / Hosp | | | |
| Expenditures / Uses | CE 00E | 104 745 | 177 620 |
| Wages | 65,885 | 134,745 | 177,639 |
| Supplies | 9,725 | 26,100 | 41,039 |
| Other Services & Charges | 71,133 | 42,245 | 54,917 |
| Transfers to Other Funds | 7,589 | 11,675 | 12,000 |
| Fund Balance/Equity Reserves | | 19,275 | |
| Total Expenditures / Uses | 154,332 | 234,040 | 285,595 |

Enterprise Funds

MOSQUITO CONTROL

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Other Intergovernmental | | 345 | 345 |
| Charges for Services | 134,580 | 130,945 | |
| Interest | 5,856 | 500 | 500 |
| Uses of Reserves | | 78,335 | 210,088 |
| Total Revenues / Sources | 140,436 | 210,125 | 210,933 |
| | | | |
| Expenditures / Uses | | | |
| Wages | 48,384 | 34,135 | 35,190 |
| Supplies | 103,951 | 39,910 | 39,910 |
| Other Services & Charges | 39,393 | 129,480 | 129,233 |
| Transfers to Other Funds | 7,022 | 6,600 | 6,600 |
| Total Expenditures / Uses | 198,750 | 210,125 | 210,933 |

AIRPORT

| Revenues / Sources Actual Budget Budget Other Intergovernmental 413,062 24,670 24,670 Other Revenue 58,944 47,500 58,415 Total Revenues / Sources 472,006 72,170 83,085 Expenditures / Uses Supplies 9,884 6,500 6,980 Other Services & Charges 336,222 65,670 76,105 | | 2011 | 2012 | 2013 |
|---|---------------------------|---------|--------|--------|
| Other Intergovernmental 413,062 24,670 24,670 Other Revenue 58,944 47,500 58,415 Total Revenues / Sources 472,006 72,170 83,085 Expenditures / Uses Supplies 9,884 6,500 6,980 | | Actual | Budget | Budget |
| Other Revenue 58,944 47,500 58,415 Total Revenues / Sources 472,006 72,170 83,085 Expenditures / Uses Supplies 9,884 6,500 6,980 | Revenues / Sources | | | |
| Total Revenues / Sources 472,006 72,170 83,085 Expenditures / Uses 9,884 6,500 6,980 | Other Intergovernmental | 413,062 | 24,670 | 24,670 |
| Expenditures / Uses Supplies 9,884 6,500 6,980 | Other Revenue | 58,944 | 47,500 | 58,415 |
| Supplies 9,884 6,500 6,980 | Total Revenues / Sources | 472,006 | 72,170 | 83,085 |
| Supplies 9,884 6,500 6,980 | | | | |
| | Expenditures / Uses | | | |
| Other Services & Charges 336,222 65,670 76,105 | Supplies | 9,884 | 6,500 | 6,980 |
| = | Other Services & Charges | 336,222 | 65,670 | 76,105 |
| Total Expenditures / Uses 346,107 72,170 83,085 | Total Expenditures / Uses | 346,107 | 72,170 | 83,085 |

Internal Service Funds are used to account for the financing of services provided to other departments or agencies of the City, on a cost-reimbursement basis.

Revenues consist of equipment rents and service charges collected from other departments.

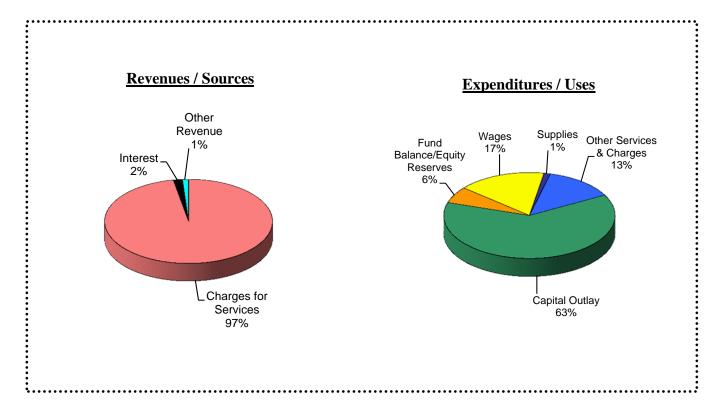
Expenditures include wages and employee benefits, supplies, other charges and equipment replacement purchases.

<u>Information Technology</u> - account for the accumulation and allocation of costs associated with electronic data processing.

<u>Vehicles & Equipment</u> - account for the rental of motor vehicles and maintenance equipment to other departments.

Radio & Communications - account for the accumulation and allocation of costs associated with mobile communications.

| | Information | Vehicles & | Radio | |
|------------------------------|-------------|------------|----------------|-----------|
| | Technology | Equipment | Communications | Total |
| Revenues / Sources | | | | |
| Other Intergovernmental | 1,130 | | | 1,130 |
| Charges for Services | 880,000 | 1,332,051 | 1 282,475 | 2,494,526 |
| Interest | 10,000 | 30,000 | 5,000 | 45,000 |
| Other Revenue | | 30,000 |) | 30,000 |
| Use of Reserves | 89,400 | 146,000 | 94,000 | 329,400 |
| Total Revenues / Sources | 980,530 | 1,538,051 | 381,475 | 2,900,056 |
| Expenditures / Uses | | | | |
| Wages | 482,196 | | | 482,196 |
| Supplies | 18,300 | 4,000 | 12,360 | 34,660 |
| Other Services & Charges | 250,034 | 14,500 | 117,873 | 382,407 |
| Capital Outlay | 230,000 | 1,346,000 | 244,000 | 1,820,000 |
| Fund Balance/Equity Reserves | | 173,551 | 7,242 | 180,793 |
| Total Expenditures / Uses | 980,530 | 1,538,051 | J 381,475 | 2,900,056 |



INFORMATION TECHNOLOGY

| | 2011 Actual | 2012 Budget | 2013 Budget |
|---------------------------|----------------|----------------|----------------|
| Revenues / Sources | | | |
| Other Intergovernmental | 1,130 | 1,130 | 1,130 |
| Charges for Services | 870,127 | 800,000 | 880,000 |
| Interest | 11,498 | 10,000 | 10,000 |
| Other Revenue | 864 | | |
| Uses of Reserves | | 185,535 | 89,400 |
| Total Revenues / Sources | 883,619 | 996,665 | 980,530 |
| Expenditures / Uses | | | |
| Wages | 419,766 | 454,085 | 482,196 |
| Supplies | 22,388 | 18,300 | 18,300 |
| Other Services & Charges | 529,092 | 249,280 | 250,034 |
| Capital Outlay | | 275,000 | 230,000 |
| Total Expenditures / Uses | 971,246 | 996,665 | 980,530 |

VEHICLES & EQUIPMENT

| | 2011 | 2012 | 2013 |
|------------------------------|-----------|-----------|-----------|
| | Actual | Budget | Budget |
| Revenues / Sources | | | |
| Charges for Services | 1,279,647 | 1,275,220 | 1,332,051 |
| Interest | 50,797 | 30,000 | 30,000 |
| Other Revenue | 10,395 | 30,000 | 30,000 |
| Total Revenues / Sources | 1,340,839 | 1,335,220 | 1,538,051 |
| | | | |
| Expenditures / Uses | | | |
| Supplies | 4,369 | 4,000 | 4,000 |
| Other Services & Charges | 1,105,882 | 14,500 | 14,500 |
| Capital Outlay | | 1,200,000 | 1,346,000 |
| Fund Balance/Equity Reserves | | 116,720 | 173,551 |
| Total Expenditures / Uses | 1,110,251 | 1,335,220 | 1,538,051 |
| | | | |

RADIO COMMUNICATIONS

| Devenues / Saures | 2011 Actual | 2012 Budget | 2013 Budget |
|------------------------------|----------------|----------------|----------------|
| Revenues / Sources | 276 226 | 202 220 | 202 475 |
| Charges for Services | 276,236 | 282,330 | 282,475 |
| Interest | 20,394 | 5,000 | 5,000 |
| Other Revenue | 92 | | |
| Uses of Reserves | | 128,035 | 94,000 |
| Total Revenues / Sources | 296,722 | 415,365 | 381,475 |
| | | | |
| Expenditures / Uses | | | |
| Supplies | 859 | 12,360 | 12,360 |
| Other Services & Charges | 275,613 | 153,005 | 117,873 |
| Capital Outlay | | 250,000 | 244,000 |
| Fund Balance/Equity Reserves | | | 7,242 |
| Total Expenditures / Uses | 276,472 | 415,365 | 381,475 |